

Report to:	Trust Board (Public)	Agenda item:	SFT4112
Date of Meeting:	4 October 2018		

Committee Name:	Finance and Performance Committee		Committee Meeting Date:	24 th July 2018
Status:	Information	Discussion	Assurance	Approval
			X	
Prepared by:	Paul Miller, Non Executive Director			
Board Sponsor (presenting):	Paul Miller, Non Executive Director			

Recommendation
To note key aspects of the Finance and Performance Committee meeting of the 24 th July 2018.

Items for Escalation to Board
<p>Operational Performance – As highlighted in previous reports to the Board the key issue is the vital importance of operational performance to achieve the 2018/19 financial control total. The Trust is planning to improve clinical productivity and efficiency and thereby treat more patients within our funded capacity. As a consequence any failure to treat the number (and complexity) of patients planned for will have direct negative impact on financial performance. Conversely improved operational performance above planned levels will further improve our financial position.</p> <p>Financial Performance as at 30th June 2018 – the Trust achieved its financial target at the end of Q1 i.e. a deficit of £3.1m at month 3 was in line with our agreed plan, so the Trust will receive £400k of Provider Sustainability Funding (PSF). However the Trust failed to achieve its Emergency Department (ED 4 hour) target at Q1, with a performance of 93.9% against a target of 95%. Therefore it will not receive the £200k of SPF available for this ED target.</p> <p>Financial Outturn Forecast 2018/19 – The Committee received a detailed paper on the financial risks and opportunities for 2018/19. The current plan agreed with NHSI is to end the year with a deficit of £9m, which would require cash borrowing of £5.2m. However there are further I&E risks identified of circa £3m, which if not effectively managed will increase the Trusts I&E deficit in 2018/19 and will have a “double impact on cash borrowing (a) cash would be needed to cover the larger I&E deficit and (b) cash would be needed to finance the non achievement of over £2m of the remaining SPF available to the Trust in 2018/19.</p>

SUS/SLAM action plan – it was noted that the Audit Committee had discussed this issue in depth at their meeting on the 19th July 2018 and had received an update from the Executive team at that meeting of a serious incident investigation that had recently been commissioned.

Wholly Owned Subsidiaries – The committee received two papers on wholly owned subsidiaries (a) on the operational performance of subsidiaries and (b) on future governance of subsidiaries. It was agreed that both areas required further oversight and discussion. Therefore a meeting has been arranged for the 15th August 2018, prior to the next F&P Committee on the 28th August 2018 to discuss further.

Report to:	Trust Board (Public)	Agenda item:	SFT4112
Date of Meeting:	4 th October 2018		

Report from: (Committee Name)	Finance and Performance Committee		Committee Meeting Date:	25 th September 2018
Status:	Information	Discussion	Assurance	Approval
			X	
Prepared by:	Lisa Thomas, Director of Finance			
Board Sponsor (presenting):	Nick Marsden, Chairman			

Recommendation
To note the key aspects of the Finance and Performance Committee meeting on the 25 th September 2018.

Items for Escalation
<p>Operational performance</p> <p>The Committee discussed the deterioration in the A&E performance target and the challenges the Trust is facing, particularly in the context of workforce shortages and increased demand. The most pressing challenge is an absence of capacity to support discharging patients (Community/domiciliary care and social care) is resulting in increased length of stay, poor patient flow and longer waits in ED.</p> <p>The committee received a presentation on patient flow, which is an underpinning project to both the delivery of the operational performance targets but also as an enabler for the achievement of increased elective activity. This highlighted the need for a full system response for the Trust to achieve the optimum patient pathways.</p> <p>Financial performance</p> <p>The Committee considered the Trust financial report for month 5, which highlighted the continued underperformance against plan. The financial challenges center around the delivery of the full activity plan for 2018/19 and ensuring the productivity improvements expected are materialised.</p> <p>The committee received a detail paper updating the projected forecast outturn for 2018/19. The key risks facing the Trust for the remainder of the year are the balance of increasing non elective demand, the system response to reducing length of stay balanced against</p>

achieving increased productivity for elective patients. Whilst mitigating actions have been identified, the committee felt there was significant risk against the achievement of the 18/19 plan which should be escalated to a full Board discussion.

The committee also received a presentation on the Use of Resources assessment in preparation for the forthcoming CQC inspection, and a presentation on the financial planning process for 2018/19.